

ZXWŠŒDV•UD

v] š(} CE šr> CE P] CE š} CE u]

tZšμv]<μ © Œ]μš•}Ç}μ Œ]vPš}šZ } Œ }(]Œ š}Œ•M ,}ÁÁ}μο Ç}μμv](Ç uÇuu Œ• Œ}μv vÁ•šŒ šP] ‰οv •}‰ }(‰Œ Ÿ ŒE%RμÇo ŒE}ŒvÇ }v Œ v•U v Á}ŒI(}Œ Zoo vP

For the past seven years, I have had the pleasure of serving as the **INSC** oordinator for Advocacy, which afforded me a noroting seat on the Board of Directors. In this role, I have been at the heart of Medicare, private paye and legislative issues faced by our special by sunique perspective allows me \S (\circ \S v \S Z u C (\bullet A v U o \bullet U , an \mathfrak{G} \mathfrak{g} od \mathfrak{p} blicks we Zhake \mathcal{C} A v \S championed. I also am keenly aware of the work we have left to do. In a world where our profession is constantly under attack, I would bring to the Board a seasoned ability to advocate for all otolaryngologists and our patient A and A

/v } CE CE š } μv](Ç uÇ u u CE• CE } μv v Á •š CE š P] ‰o vU Á uμ CE ••• šZ]••μ• šZ š u © CE u }•š š } µ CE u u CE•Z]‰X t Z Å }v•]
•μ CE À À À ö CE }-•3 à 0 •‰ 64ECE•¾4455% CEv•Φ] v•ÀJÀ CE •š CE] Ÿ Å ‰ Ç CE ‰ }o]] • μ OE v•U v Á } CE I (} CE Z oo vP• CE š šZ (} CE (CE }všX t uµ•š }vŸv + } CE š•š v•μ CE Á CE u]všZ CEvšš CEu }() 65EZ oZo)ošš}Z CE ÇvP }o } PÇ CE Z u‰} Á CE šZ

rD}ơ^{iD}U v Á v š} •š u‰ šZ u }µ ••}}v •šZ Ç u ŒP X t (u vÇ]••µ • v À v u}Œ }‰‰}Œšµv]Ÿ • Kr, E^ u u Υ}v šZ } Œ X R. Peter Manes, MD

Associate Professor and Residency Program Director, Division of Otolaryngology, Yale School of Medicine

Poughkeepsie, NY